

Earnings Call Presentation

FY 2018



February 2019

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Presenter



Modestas Sudnius

Chief Executive Officer

- Modestas Sudnius has been working in Mogo Finance for more than five years
- He started as Lithuania country manager, where he established successful operations and subsequently on 1 January 2018 was promoted to regional CEO for core markets of Mogo Finance in Latvia, Lithuania, Estonia, Georgia as well as Armenia
- On 1 November 2018, he joined the Mogo Finance management team as Co-CEO
- Prior to Mogo Finance, Modestas Sudnius has been working in international organizations for almost ten years
- Modestas is a graduate of Management program in ISM – University of management and economics as well as holds a Masters' degree of Stockholm School of Economics



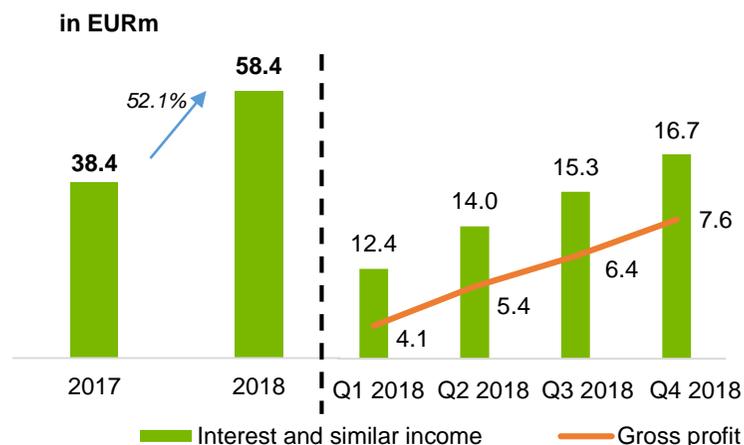
Maris Kreics

Chief Financial Officer

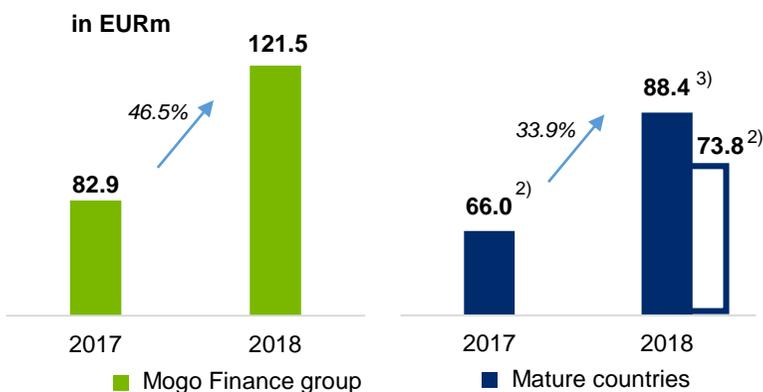
- Maris has been at Mogo Finance since 2015
- Maris holds a Master's degree in Finance from BA School of Business and Finance
- Before joining Mogo Finance he spent 2 years in a corporate finance role working for the biggest telecommunications service company in Latvia – Lattelecom. Before that he spent 7 years in PwC. Two of them in New York, working exclusively on one of the largest (top 5 by market capitalization) S&P 500 Tech company's lead audit team, which was responsible for managing other audit teams globally
- Maris is a CFA Charterholder and a member of ACCA since 2011 (fellow since 2016)

Operational highlights

Stable growth in interest and similar income & gross profit ¹⁾



Significant growth in loans issued



- Improved performance on a quarterly basis, underlining strategic investments in profitability
- Significant growth in core business with Group loans issued increasing by 46.5% equaling EUR 121.5m (FY 2017: EUR 82.9m), of which EUR 88.4m in mature markets ³⁾ (FY 2017: EUR 66.0m)
- Launch of operations in Uzbekistan
- Armenia has transitioned from mid-tier country to a mature country being profitable on an annual basis
- Regional HUBs successfully established. Three fully settled HUBs are now managing twelve markets
- Used car long-term rent business compliments existing leasing and leaseback product offerings contributing to future diversification

Client retention initiatives have been launched in Mature countries:

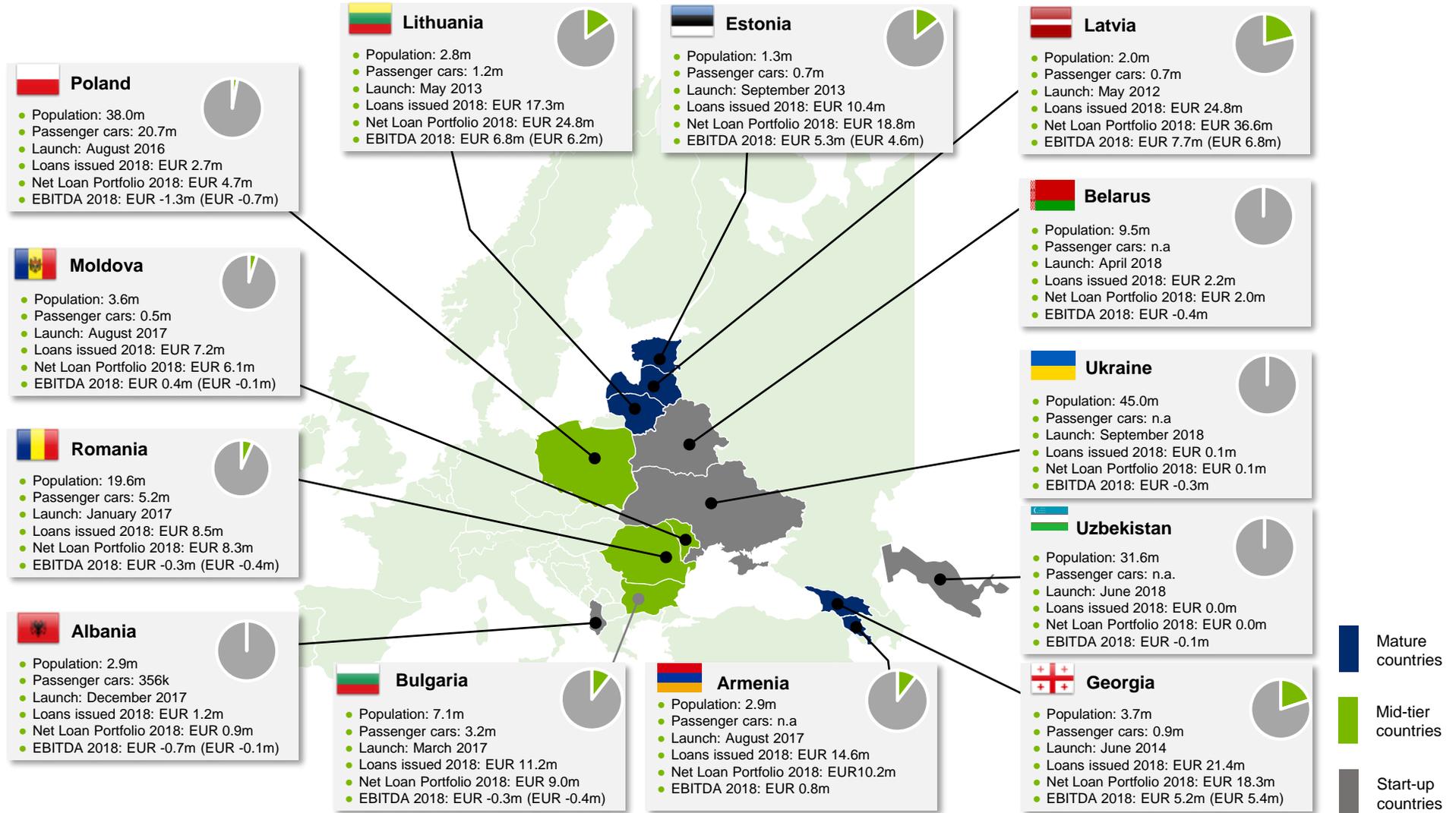
- Instalment loan product in Baltics used as a client retention and upsell tool
- Risk-based pricing introduced – unlocked near prime segment not sacrificing profitability
- Counter-offer functionality introduced for lowest risk refusing clients

1) Gross profit = Revenue - interest expenses - impairment - debt collection costs - dealers commissions

2) Mature countries (2017): Latvia, Lithuania, Estonia, Georgia

3) Mature countries (2018): Latvia, Lithuania, Estonia, Georgia, Armenia

Geographic diversification



Source: Eurostat, International Organization of Motor Vehicle Manufacturers

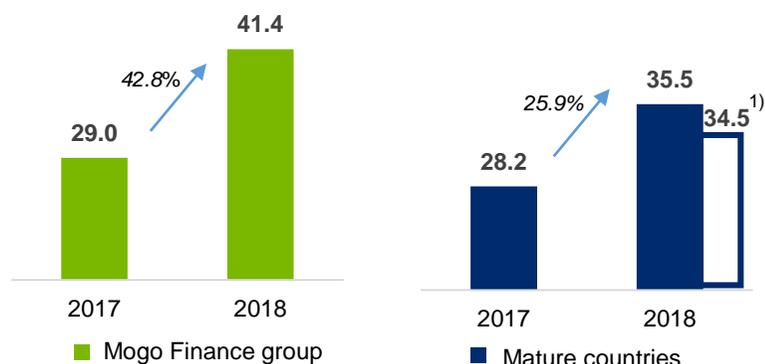
Note: Population data for 2016, passenger car data for 2016



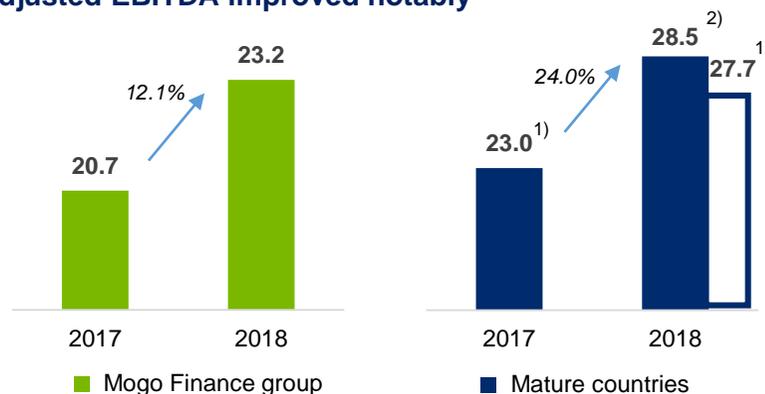
% of Mogo's loans issued for FY 2018

Financial highlights

Net interest income significantly increased



Adjusted EBITDA improved notably³⁾



- Significant growth in interest and similar income that correlates with net loan portfolio increase
- Rapid growth in net interest income of 42.8% to EUR 41.4m (FY 2017: EUR 29.0m)
- Improving adjusted EBITDA by 12.1% to EUR 23.2m (2017: EUR 20.7m) with significant contribution from mature countries with adjusted EBITDA of EUR 28.5m (FY 2017: EUR 23.0m)
- Slight increase in cost to income ratio to 35.6% (FY 2017: 27.9%) due to country launches and internal regional set up, largely offset by improved profitability in mature countries with cost to income ratio decreasing to 18.2% (FY 2017: 24.6%)
- Strong capitalization ratio: Stable at 11.5% (FY 2017: 11.8%)

1) Mature countries (2017): Latvia, Lithuania, Estonia, Georgia

2) Mature countries (2018): Latvia, Lithuania, Estonia, Georgia, Armenia

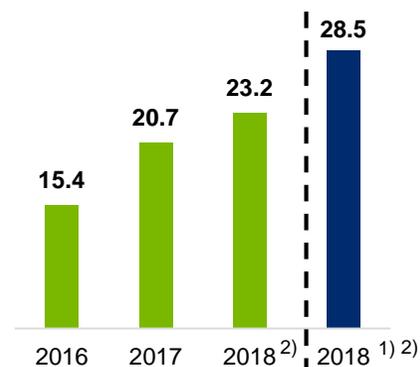
3) Adjusted for setup costs for HUB employees as if accounted for the period ended 31. December 2018 as a whole

Financial highlights

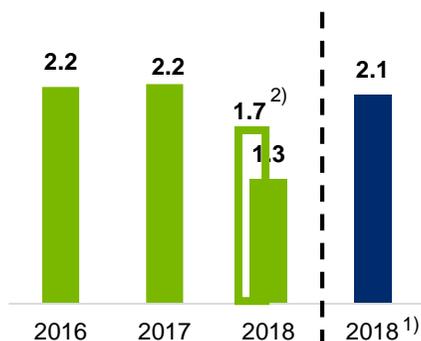
Revenue EURm



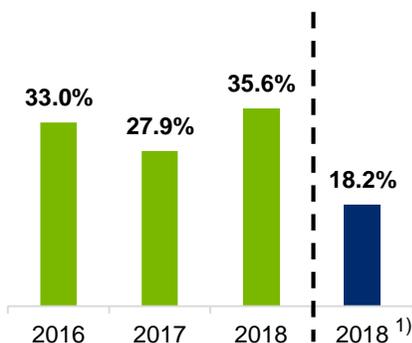
EBITDA EURm



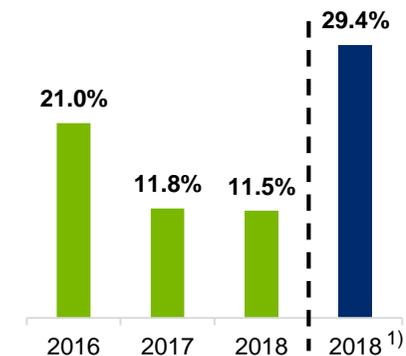
Interest coverage ratio



Cost to income ratio



Capitalization ratio



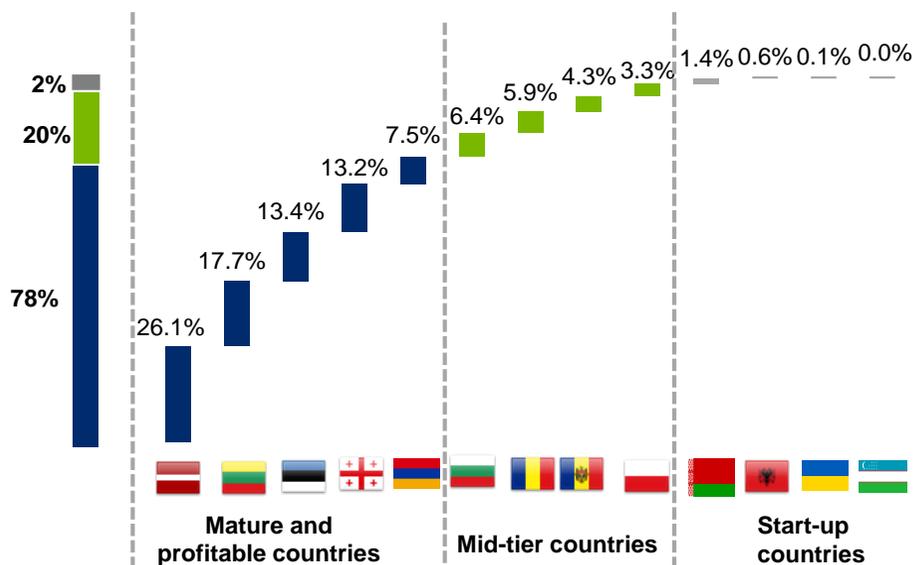
1) Including mature countries (Latvia, Lithuania, Georgia, Estonia and Armenia) only

2) Adjusted for setup costs for HUB employees as if accounted for the period ended 31 December 2018 as a whole

Diversified loan portfolio

Net loan portfolio by country

31.12.2018



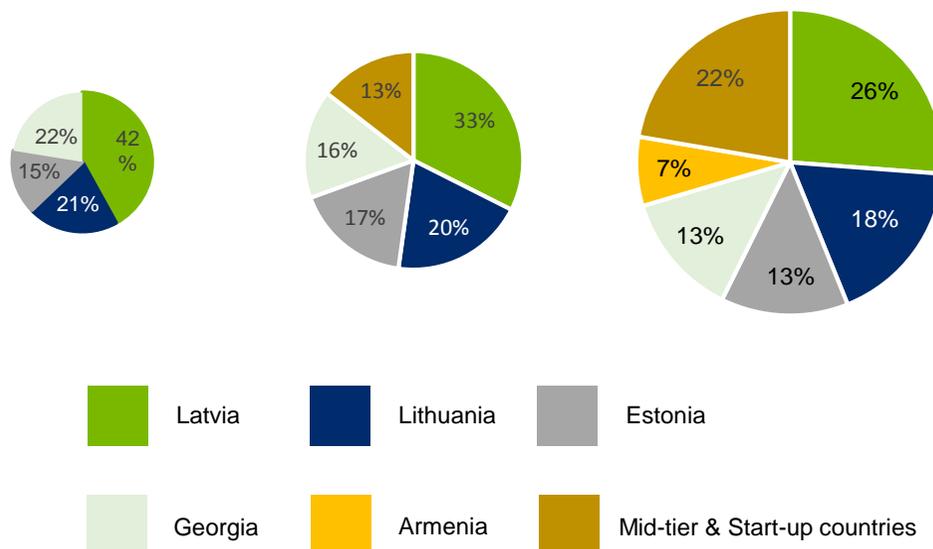
- Number of mature and profitable countries was increased by addition of Armenia: Share of mature and profitable countries is increasing (+7.3%; 2018: EUR 109.2m; 2017: EUR 83.2m)

Net loan portfolio diversification

2015: EUR 56.1m

2017: EUR 97.2m

2018: EUR 139.8m

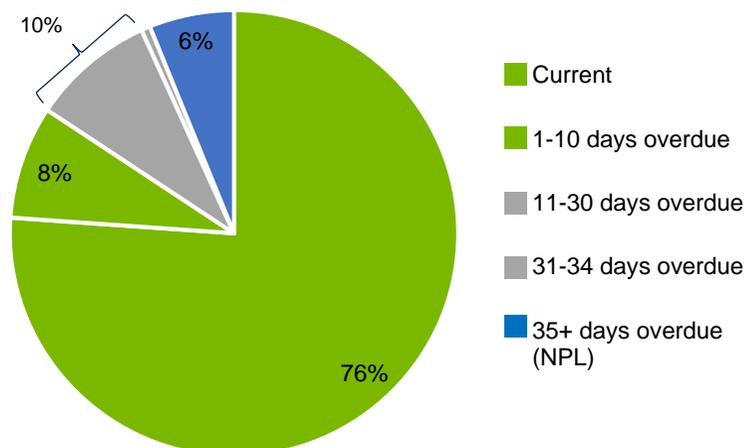


- Diversifying the risk with sustainable growth through geographical expansion: Share of the mature countries of 2017 (without Armenia) is decreasing (2018: 70.4%, 2017: 85.5%)

Non-performing loans and provisioning

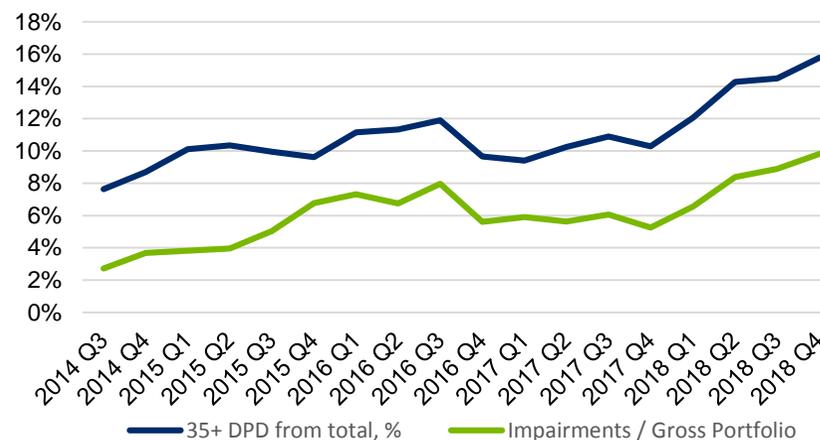
Net loan portfolio quality analysis

31.12.2018



- Conservative internal NPL definition
- Performing loan portfolio “current” and “1-10 days overdue” is equal to 84%
- Prudent impairment policy, with effective impairment rate of 10% from gross loan portfolio
- Provision coverage (total provisions/gross NPL) ratio 84%
- IFRS 9 full adoption and full provisions taken into account

NPL (35+ DPD) & impairments from gross loan portfolio ¹⁾

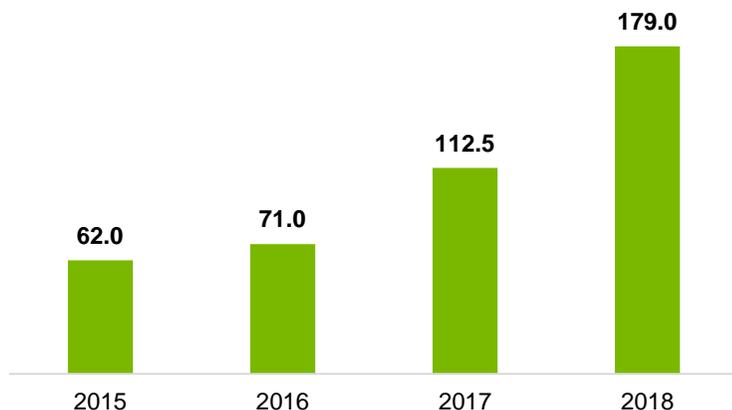


- NPL ratios in line with targeted ratios
- Profit maximizing strategy for mature countries with improved scorecards
- Start-up countries and mid-tear countries in process of scoring model improvements for profit maximization

1) Gross loan portfolio = Net loan portfolio (including accrued interest) + provisions

Assets & Liabilities

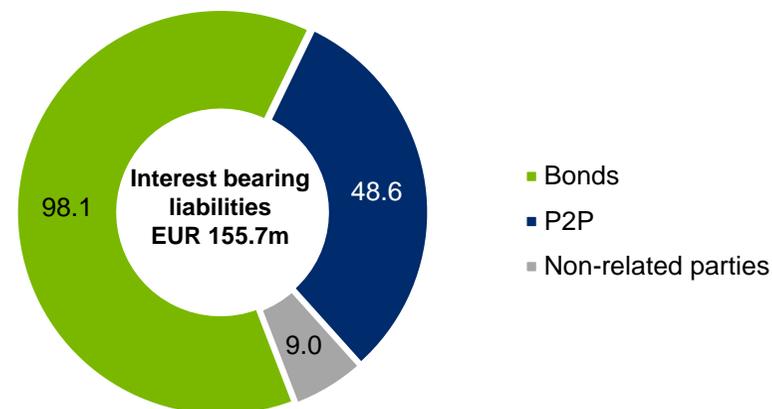
Assets, EURm



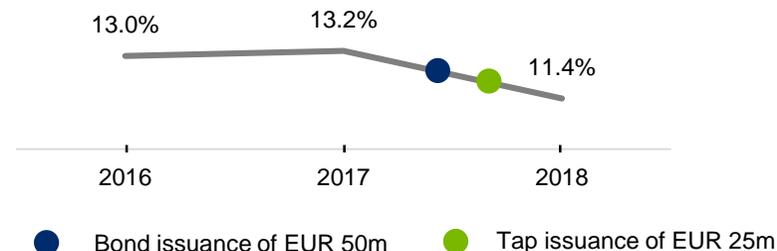
	2015	2016	2017	2018
Cap ratio	-0.5%	21.0%	11.8%	11.5%

- 85% of assets consists of net loan portfolio and cash
- Simple and clear structured balance sheet
- Reducing funding costs
- Stable capitalisation ratio

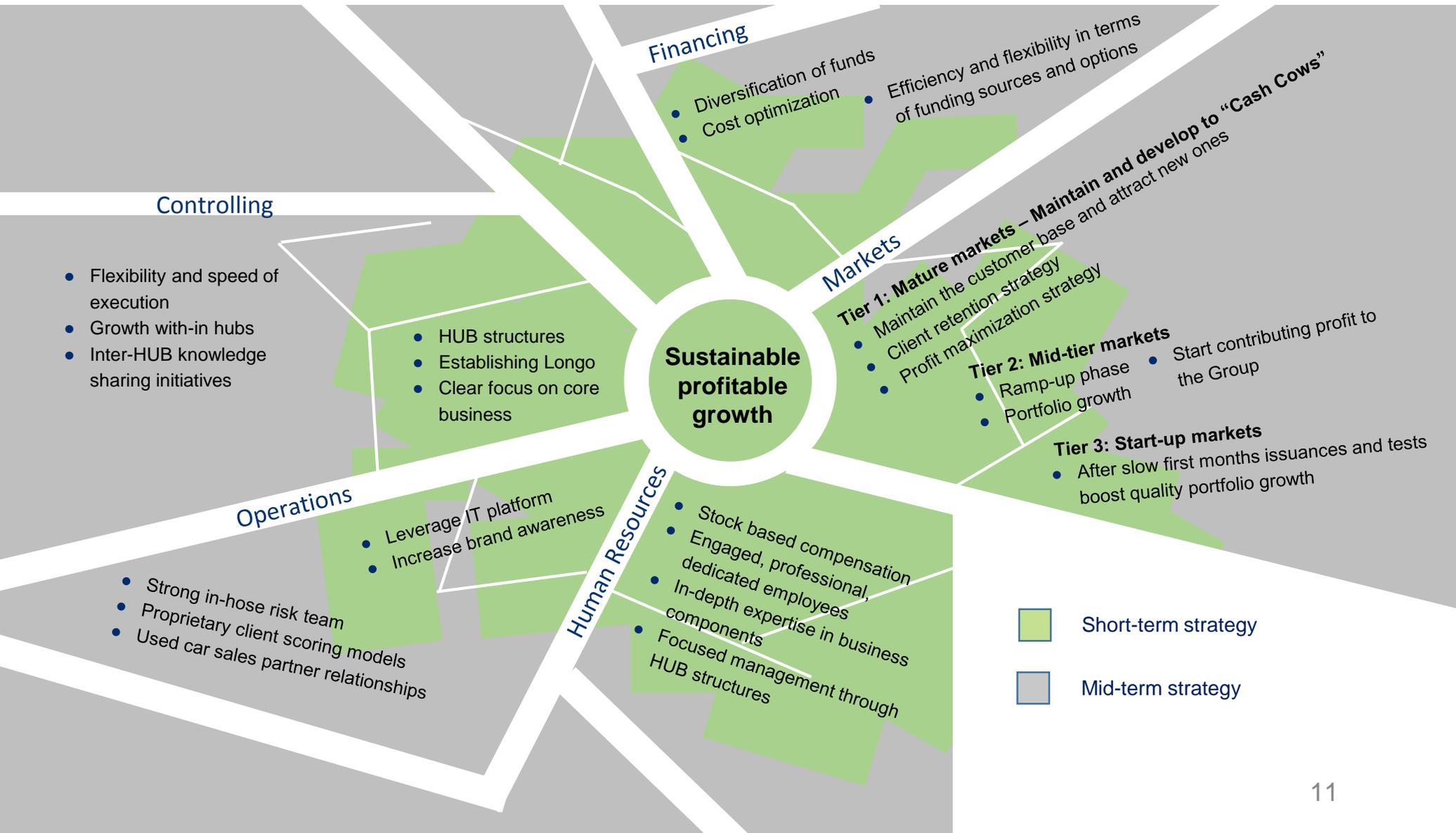
Liabilities, EURm



Average cost of borrowing



Strategy



Summary

- Leveraging product and operational know-how within the group
- Full focus on mid-tier countries' profitability
- Fully utilising mature countries potential and still maintaining growth
- Controlled quality portfolio growth in start-up countries
- Ensuring cheaper funding costs
- Sustainable geographically diverse business model



Appendix

Legal (operational) structure



1) Are not yet part of the consolidated group
 2) Share purchase agreement has been signed

Balance sheet

Assets, EURm	2016	2017	2018
ASSETS			
Intangible assets	1.1	1.2	2.0
Property plant and equipment	0.5	0.4	3.1
Finance lease receivables	42.3	63.9	102.3
Instalment loan portfolio (long term)	0.0	0.7	2.3
Deferred tax	0.2	0.2	0.6
Other non-current assets	1.9	2.0	8.5
Total non-current assets	45.7	68.5	118.8
Cars for resale	0.0	0.8	3.1
Finance lease receivables	21.5	32.1	32.7
Instalment loan portfolio (short term)	0.0	0.5	3.0
Repossessed vehicles	1.1	2.2	1.3
Other receivables	0.5	3.1	9.0
Cash and cash equivalents	2.2	5.2	11.1
Total current assets	25.4	44.0	60.2
TOTAL ASSETS	71.0	112.5	179.0

Equity & Liabilities, EURm	2016	2017	2018
EQUITY			
Share capital ¹⁾	0.0	0.0	0.0
Share premium	10.0	0.0	0.0
Reserves	0.0	0.1	0.1
Foreign currency translation reserve	(0.5)	(0.5)	(0.5)
Retained earnings	3.0	11.5	13.5
Non-controlling interest	0.2	0.4	0.5
Subordinated borrowings	0.0	0.0	2.5
TOTAL EQUITY	13.2	11.5	16.1
LIABILITIES			
Non current borrowings	51.9	70.8	132.3
Total non-current liabilities	51.9	70.9	132.3
Current borrowings	3.4	25.8	23.4
Other liabilities	2.6	4.2	7.2
Total current liabilities	6.0	30.0	30.6
TOTAL LIABILITIES	57.9	100.9	162.9
TOTAL EQUITY + LIABILITIES	71.0	112.5	179.0

1) Share capital in 2016, 2017 & 2018 of EUR 31,036

Income statement

Group financials, EURm	2016	2017	2018
Interest and similar income	29.6	38.4	58.4
Interest expense and similar expenses	(7.2)	(9.4)	(17.0)
Net interest income	22.4	29.0	(41.4)
Impairment expense	(4.2)	(6.9)	(11.6)
Loss arising from cession of financial lease receivables	(0.4)	(0.2)	(6.3)
Selling expense	(1.3)	(1.4)	(2.2)
Administrative expense	(8.6)	(9.3)	(18.6)
Other operating income	0.1	0.2	1.0
Other operative expenses	(0.4)	(0.6)	(0.7)
Other interest receivable and similar income	0.0	0.1	0.4
Other interest receivable and similar expenses	(0.8)	(0.9)	(0.1)
Profit before taxes	6.6	10.0	3.3
Corporate income tax	(1.0)	(1.0)	(1.1)
Deferred corporate income tax	(0.3)	(0.0)	0.4
Net profit for the year	5.6	9.0	2.6
Other comprehensive income	(0.0)	(0.5)	(0.0)
Total comprehensive income for the year	5.6	8.5	2.6
<i>(Adjusted) EBITDA</i>	<u>15.4</u>	<u>20.7</u>	<u>23.2</u> ¹⁾

1) Adjusted for internal setup costs for HUB employees as if accounted for the period ended 31 December 2018 as a whole

Statement of Cash Flow

EURm	2016	2017	2018
Cash flows to/from operating activities			
Profit before tax	6.8	10.0	3.3
Adjustments for:			
Amortization and depreciation	0.6	0.6	1.1
Interest expense	6.9	8.5	17.0
Interest income	(0.0)	0.0	(0.3)
Loss/(gain) on disposal of property, plant and equipment	0.4	0.0	
Impairment expense	0.4	6.9	17.9
(Gain)/loss from fluctuations of currency exchange rates	(0.8)	(0.9)	0.2
Increase in accrued liabilities	0.5	0.9	
Operating profit before working capital changes	14.9	25.9	39.2
Increase in inventories	(0.0)	(0.8)	(2.3)
Increase in receivables	(6.9)	(43.6)	(65.9)
Increase/(decrease) in payables	(0.2)	0.4	2.8
Cash generated to/from operations	7.8	(18.1)	(26.2)
Corporate income tax paid	(0.4)	(0.8)	(1.3)
Net cash flows to/from operating activities	7.3	(18.8)	(27.5)

EURm	2016	2017	2018
Cash flows to/from investing activities			
Purchase of property, plant and equipment and intangible assets	(1.2)	(0.7)	(6.3)
Loan repayments received	0.0	0.1	1.5
Loans issued	(0.0)	(0.6)	(6.2)
Interest received	0.0	0.0	0.3
Net cash flows to/from investing activities	(1.2)	(1.3)	(10.7)
Cash flows to/from financing activities			
Proceeds from issue/(repayment) of share premium	0.0	(10.0)	0.0
Net increase in borrowings	3.1	41.2	61.4
Payments for borrowings acquisition costs	(0.2)	(0.4)	(5.1)
Interest paid	(7.2)	(7.8)	(12.2)
Securities repurchased	0.0	0.0	0.0
Net cash flows to/from financing activities	(4.4)	23.0	44.1
Effect of exchange rates on cash and cash equivalents	(0.3)	0.1	0.0
Change in cash	1.5	3.0	5.9
Cash at the beginning of the year	0.8	2.2	5.2
Cash at the end of the year	2.2	5.2	11.1

Thank you for your attention!

Mogo Finance Group

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